Financial Statements **December 31, 2014**(in thousands of dollars)



April 7, 2015

# **Independent Auditor's Report**

# To the Members of The British Columbia Society for the Prevention of Cruelty to Animals

We have audited the accompanying financial statements of The British Columbia Society for the Prevention of Cruelty to Animals (the "Society"), which comprise the statement of financial position as at December 31, 2014 and the statements of changes in net assets, operations and cash flows for the year then ended, and the related notes, which comprise a summary of significant accounting policies and other explanatory information.

#### Management's responsibility for the financial statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

#### **Auditor's responsibility**

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified audit opinion.

PricewaterhouseCoopers LLP

PricewaterhouseCoopers Place, 250 Howe Street, Suite 700, Vancouver, British Columbia, Canada V6C 3S7 T: +1 604 806 7000, F: +1 604 806 7806



# Basis for qualified opinion

In common with many not-for-profit organizations, the Society derives revenues from donations and fundraising, the completeness of which is not susceptible to satisfactory audit verification. Accordingly, verification of these revenues was limited to the amounts recorded in the records of the Society. Therefore, we were not able to determine whether any adjustments might be necessary to donations and fundraising revenue, net operating surplus and cash flows from operating activities for the years ended December 31, 2014 and December 31, 2013, current assets as at December 31, 2014 and December 31, 2013 and net assets as at January 1 and December 31 for both December 31, 2014 and December 31, 2013 years.

In addition, the Society is unable to provide adequate information with respect to the historical costs of certain property, buildings and equipment that were acquired prior to January 1, 2003 (2003 property, buildings and equipment). Without this information, we were unable to satisfy ourselves as to the accuracy of the 2003 property, buildings and equipment with a net book value of \$3,221,444 as of December 31, 2014 (December 31, 2013 - \$3,753,602). As a result, we were unable to determine whether any adjustments might be necessary to property, buildings and equipment and net assets as of December 31, 2014 and December 31, 2013 and the amortization of property, buildings and equipment and the net operating surplus for the years ended December 31, 2014 and December 31, 2013.

Our audit opinion on the financial statements for the year ended December 31, 2013 was modified accordingly because of the possible effects of these limitations in scope.

#### **Qualified** opinion

In our opinion, except for the possible effects of the matters described in the basis for qualified opinion paragraphs, the financial statements present fairly, in all material respects, the financial position of the Society as at December 31, 2014 and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

**Chartered Accountants** 

Pricewaterhouse Coopers LLP

**Statement of Financial Position** 

As at December 31, 2014

(in thousands of dollars)		
	2014 \$	2013 \$ (Restated - note 3)
Assets		
Current assets Cash Unrestricted investments (note 4) Accounts receivable Prepaid expenses Supplies	194 8,811 478 109 297	121 7,577 584 116 258
	9,889	8,656
Property, buildings and equipment (Schedule A)	12,868	12,631
Charitable remainder trusts and life insurance policies (note 7)	702	663
Restricted investments (notes 4 and 9)	14,379	13,716
-	37,838	35,666
Liabilities		
Current liabilities Bank indebtedness (note 5) Accounts payable and accrued liabilities (note 6)	- 2,288	562 2,125
	2,288	2,687
Deferred contributions (note 7)	13,586	12,944
Deferred capital contributions (note 8)	5,875	5,229
Post-employment benefits payable (Schedule B)	564	692
<u>-</u>	22,313	21,552
Net Assets		
Endowments (note 9)	1,495	1,435
Operations	14,030	12,679
-	15,525	14,114
-	37,838	35,666
Commitments (note 11)		
Subsequent events (note 13)		

Approved by the Board of Directors
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\_\_\_\_\_\_Director \_\_\_\_\_\_\_Director

Statement of Changes in Net Assets

For the year ended December 31, 2014

(in thousands of dollars)

	Endowments \$	Operations \$	Total \$
Balance - December 31, 2012 (restated - note 3)	1,323	11,778	13,101
Net operating surplus (restated - note 3)	-	778	778
Actuarial gain on accrued employee future benefits (restated - note 3)	-	123	123
Endowment contributions received	112	-	112
Balance - December 31, 2013 (restated - note 3)	1,435	12,679	14,114
Net operating surplus	-	1,184	1,184
Actuarial gain and plan amendments on accrued employee future benefits	-	167	167
Endowment contributions received	60	-	60
Balance - December 31, 2014	1,495	14,030	15,525

**Statement of Operations** 

For the year ended December 31, 2014

(in	thousand	ds of	dollars)
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(iii thousands of donars)		
	2014 \$	2013 \$ (Restated - note 3)
Revenue		
Donations and fundraising	13,574	12,465
Legacy and life insurance	7,142	6,099
Kennelling and bylaw enforcement services	1,806	1,794
Sheltering, medical and clinical services Lottery and raffles	5,645 646	5,408 644
Other grants received	768	720
Investment income (note 4)	1,287	936
Loss on disposal of property, buildings and equipment	(14)	(1)
	30,854	28,065
Program expenses		
Sheltering, kennelling and bylaw enforcement	11,383	10,924
Hospital and clinics	2,668	2,611
Veterinary care and spay and neuter	2,542	2,256
Cruelty investigations	2,972	2,724
Animal health and welfare	847	769
Humane education	735	664
Advocacy	748	578
	21,895	20,526
General expenses		
Administration and program support	2,973	2,549
Revenue development	3,792	3,074
	6,765	5,623
Operating surplus before the undernoted	2,194	1,916
Bank charges and interest	360	342
Amortization of property, buildings and equipment	973	1,103
Amortization of deferred capital contributions	(323)	(307)
Net operating surplus	1,184	778

**Statement of Cash Flows** 

For the year ended December 31, 2014

(in thousands of dollars)

(iii thousands of donars)		
	2014 \$	2013 \$ (Restated - note 3)
Cash flows from operating activities Net operating surplus	1,184	778
Items not affecting cash Amortization of deferred capital contributions Amortization of property, buildings and equipment Loss on disposal of property, buildings and equipment Unrealized gain on investments Deferred contributions recognized as revenue Post-employment benefits expense	(323) 973 14 (847) (4,948) 40	(307) 1,103 1 (562) (5,167) 59
	(3,907)	(4,095)
Changes in non-cash working capital items Accounts receivable Prepaid expenses Supplies Accounts payable and accrued liabilities Post-employment benefits payable	106 7 (39) 163 (23)	199 16 49 (423) (33)
Cook flows from investing outbridge	(3,693)	(4,287)
Cash flows from investing activities Purchase of property, buildings and equipment Proceeds on disposal of property, buildings and equipment Purchase of investments Proceeds on sale of investments	(1,223) 15 (12,637) 11,588	(1,304) 21 (16,327) 12,946
On the flavor force flavor does not highly a	(2,257)	(4,664)
Cash flows from financing activities Endowment contributions received Deferred contributions received	60 6,525	112 8,498
	6,585	8,610
Increase (decrease) in cash	635	(341)
Bank indebtedness - Beginning of year	(441)	(100)
Cash (bank indebtedness) - End of year	194	(441)

Notes to Financial Statements

December 31, 2014

(in thousands of dollars)

# 1 Purpose of the organization

The British Columbia Society for the Prevention of Cruelty to Animals (the "Society") is a charitable organization incorporated in 1895 by an Act of the Legislative Assembly of the Province of British Columbia, now called the "Prevention of Cruelty to Animals Act", R.S. 372. The Society may form and establish branches in its discretion anywhere in British Columbia. The Society helps prevent cruelty to animals, investigates and prosecutes incidents of animal cruelty, delivers medical and clinical animal health care, provides education to the public on the ethical and humane treatment of animals, and provides kennelling and bylaw enforcement services to municipalities throughout the province. As a registered charity, the Society is not subject to income taxes.

# 2 Summary of significant accounting policies

## **Basis of presentation**

The financial statements have been prepared by management in accordance with Canadian accounting standards for not-for-profit organizations ("ASNPO"). These financial statements reflect the combined assets, liabilities, net assets, revenue and expenses of the Society's Provincial Office, three veterinary facilities, 30 animal community centres, four education and adoption centres, a wild animal rehabilitation centre and two branches without facilities.

#### **Fund accounting**

Endowment contributions are subject to externally imposed stipulations that the resources contributed be maintained permanently. "Endowments" reports the activities of donor-designated endowments. Earnings or losses on endowments are included in the statement of operations.

"Operations" reports the Society's general activities, excluding the item above.

#### **Revenue recognition**

The Society follows the deferral method of accounting for contributions. Fundraising revenues, unrestricted donations and unrestricted grants are recorded as revenue when received or receivable, if the amount can be reasonably estimated and collection is reasonably assured.

When the donor has specified that a contribution is intended for a specific use in operations or in a future period, the donation is recorded as a deferred contribution and recorded as revenue when the specified terms have been satisfied.

Notes to Financial Statements

December 31, 2014

(in thousands of dollars)

# 2 Summary of significant accounting policies (continued)

#### Revenue recognition (continued)

When the donor has specified that a donation is for the acquisition of property, buildings and equipment, the donation is initially recorded as a deferred contribution. When the asset is purchased or project-in-progress costs are incurred, the related donation is transferred to deferred capital contributions. Deferred capital contributions are amortized on the same basis as the related property, buildings and equipment. If the property, buildings and equipment have already been purchased, the related donations are recorded in deferred capital contributions and amortized on the same basis as the related property, buildings and equipment.

Kennelling, bylaw enforcement, sheltering, medical and clinical services are recognized as revenue in the period in which the services are provided. Revenues from lottery ticket sales and raffles are recognized when received.

Unless otherwise designated, investment income earned on unrestricted investments, and on restricted investments that relate to either deferred contributions for operations or endowments, is recorded as earned. If restricted by the terms of the donation, investment income is allocated to the deferred contribution account.

Legacies are recorded as revenue when cash is received, unless restricted by the terms of the will. If restricted, legacies are allocated to the deferred contribution account until the terms of the will are met, at which time the legacy is transferred to revenue or to deferred capital contributions in accordance with the Society's revenue recognition policies.

Life insurance policies in which the Society is the named beneficiary are recorded at tax receipted amounts (accumulated premiums paid). Charitable remainder trusts are recorded at an amount determined by an actuarial method once vested irrevocably with the Society. Charitable remainder trusts and life insurance policies are recognized as assets and deferred contributions until the Society receives the proceeds of the trust or policy. Upon receipt, the proceeds are recorded as revenue or as deferred contributions.

Endowment contributions are recognized as direct increases in restricted investments and net assets.

The Society receives donations of goods and services from time to time. Because of the difficulty in determining their fair value, contributed goods and services are not recognized in the financial statements.

Notes to Financial Statements

December 31, 2014

(in thousands of dollars)

# 2 Summary of significant accounting policies (continued)

#### **Investments**

Investments consist of amounts invested in both individual securities and pooled fund units. The investments consist of short-term notes, bonds and debentures, and marketable equity securities.

Investment income comprises the Society's share of interest, dividends and realized and unrealized gains/losses on the underlying assets.

All investments are carried at market value. Changes in market value are included in the statement of operations or in deferred contribution balances, as appropriate.

## **Supplies**

Supplies consist of animal medication and feed, office supplies and items held in stock to support merchandise sales operations and are valued at the lower of cost and current replacement cost.

#### Property, buildings and equipment

Property, buildings and equipment are recorded at cost and amortized over their estimated useful economic lives using the straight-line method at the following annual rates:

Buildings	20 years
Furniture and equipment	8-10 years
Shelter and medical equipment	8-10 years
Vehicles	5 years
Computer equipment and software	3 years
Leasehold improvements	life of lease

Projects-in-progress are not amortized until the assets are put into use.

# Post-employment benefits payable

The Society is required to pay post-employment benefits to certain unionized employees upon completion of employment. The Society is also required to pay post-employment benefits to salaried employees for services provided prior to December 31, 2001. Certain senior managers who retired prior to December 31, 2001 also receive post-employment benefits including the payment of insurance premiums for health, medical, dental, life, and accidental death and dismemberment.

The Society records these benefits based on annual actuarial valuations. The cost of benefits earned is determined as the actuarial present value of all future post-employment benefits that will be paid on behalf of employees and their dependants, multiplied by the ratio of their service at the valuation date to their projected service at their full eligibility date.

Notes to Financial Statements

December 31, 2014

(in thousands of dollars)

# 2 Summary of significant accounting policies (continued)

Adjustments from plan amendments, changes in assumptions, and experience gains and losses are recognized immediately in the statement of changes in net assets (note 3).

#### **Financial instruments**

The Society's financial instruments consist of cash, restricted and unrestricted investments, accounts receivable, bank indebtedness, and accounts payable and accrued liabilities.

Cash, accounts receivable, bank indebtedness, and accounts payable and accrued liabilities are initially measured at fair value and subsequently carried at amortized cost.

Unrestricted and restricted investments are initially measured at and subsequently carried at fair value.

#### Use of estimates

The preparation of financial statements in accordance with ASNPO requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those reported. Significant items requiring the use of management estimates include post-employment benefit assumptions, recognition of accrued liabilities, amortization periods and rates related to buildings and equipment, and claims relating to contingencies.

# 3 Change in accounting policy

Effective January 1, 2014, the Society adopted the provisions of Section 3462, *Employee Future Benefits*, and Section 3463, *Reporting Employee Future Benefits by Not-for-Profit Organizations*, of the Chartered Professional Accountants ("CPA") Canada Handbook. The Society applied these sections retrospectively by restating prior periods as required by Section 1506, *Accounting Changes*, of the CPA Canada Handbook. The following transitional adjustments were recorded:

	\$
Net operating surplus for the year ended  December 31, 2013 - as previously reported	784
Reversal of amortization of net actuarial gains	(6)
Net operating surplus for the year ended December 31, 2013 - as restated	778
Post-employment benefits payable as at December 31, 2013 - as previously reported	965
Net actuarial gain	(273)
Post-employment benefits payable as at December 31, 2013 - as restated (schedule B)	692

**Notes to Financial Statements** 

December 31, 2014

(in thousands of dollars)

# 3 Change in accounting policy (continued)

Under Section 3462, *Employee Future Benefits*, certain remeasurement items relating to employee future benefit obligations require immediate recognition in the period in which they arise. Under Section 3463, *Reporting Employee Future Benefits by Not-for-Profit Organizations*, these remeasurement and other items are recognized directly in the statement of changes in net assets and are not amortized to the statement of operations in subsequent periods. Prior to adopting these provisions, the Society applied the corridor method of accounting for such gains and losses on accrued employee future benefits. Under this method, gains and losses are amortized on a straight-line basis over the estimated average remaining service life of the employee group. As a result, net assets as at January 1, 2013 increased by \$156, net operating surplus decreased for the year ended December 31, 2013 by \$6 and post-employment benefits payable as at December 31, 2013 decreased by \$273 to recognize the impact of the above change.

## 4 Investments

		Fair value
	2014 \$	2013 \$
Cash and short-term deposits Bonds and debentures	1,380	3,287
Government and government guaranteed Commercial Marketable equity securities - Canadian Marketable equity securities - Foreign	4,025 11,201 5,020 1,564	1,196 10,952 4,570 1,288
Less: Restricted investments (non-current)	23,190 14,379	21,293 13,716
Unrestricted investments (current)	8,811	7,577
Investment income consists of the following:		
	2014 \$	2013 \$
Interest income and dividends Unrealized gain on investments	713 847	599 562
	1,560	1,161
Restricted investment income allocated to deferred contributions Restricted investment income recognized as revenue	(1,034) 761	(845) 620
	(273)	(225)
	1,287	936

**Notes to Financial Statements** 

December 31, 2014

(in thousands of dollars)

#### 5 Bank indebtedness

At December 31, 2014, the Society had two lines of credit, a \$2,000 line of credit for general operating purposes ("operating line") and a \$1,000 line of credit for capital purposes ("capital line").

The operating line includes a maximum of \$100 for Society credit cards and a maximum of \$250 in standby provisions relating to letters of guarantee. The remainder of \$1,650 is available for the Society's operations. The amount drawn against the operating line at December 31, 2014 was \$nil (2013 - \$562). The credit card facility used by the Society at December 31, 2014 was \$100 (2013 - \$91). The amount drawn against the standby provisions at December 31, 2014 was \$122 (2013 - \$122). The operating line bears interest at the bank's prime rate plus 0.25%, payable monthly.

The capital line bears interest at the bank's prime rate plus 0.50%, payable monthly. There were no amounts drawn against this facility at December 31, 2014 (2013 - \$nil).

The Society has provided the following as security for the lines of credit: a general assignment of book debts; a general security agreement over all present and future personal property with appropriate insurance coverage payable to the bank; and hypothecation of unrestricted investment assets for which the bank is custodian.

Loan conditions include restrictions on the minimum value of the investments held by the bank determined in accordance with pre-determined margins to market value and certain reporting requirements that include providing audited financial statements within 120 days of the fiscal year-end. The Society was in compliance with all covenants at year-end.

#### **6** Government remittances

Government remittances consist of amounts (such as property taxes, sales taxes, payroll withholding taxes and workers' compensation premiums) required to be paid to government authorities and are recognized when the amounts become due. At December 31, 2014, \$143 (2013 - \$108) is included within accounts payable and accrued liabilities.

Notes to Financial Statements

December 31, 2014

(in thousands of dollars)

# 7 Deferred contributions

	2014 \$	2013 \$
Operations Property, buildings and equipment (note 2)	9,106 3,778	10,022 2,259
	12,884	12,281
Charitable remainder trusts Life insurance policies - at tax receipted amount	83 619	89 574
	702	663
	13,586	12,944
	2014 \$	2013 \$
Balance - Beginning of year	12,944	10,415
Deferred contributions received	6,525	8,498
Deferred contributions recognized as revenue	(4,948)	(5,167)
Transfers to deferred capital contributions	(969)	(863)
Tax receipts issued for life insurance policy premiums	80	61
Lapse of life insurance policies	(46)	
Balance - End of year	13,586	12,944

The principal amount of the life insurance policies assuming they do not lapse is \$1,943 (2013 - \$1,568).

# 8 Deferred capital contributions

	2014 \$	2013 \$
Balance - Beginning of year	5,229	4,673
Transfer from deferred contributions	969	863
Amortization	(323)	(307)
Balance - End of year	5,875	5,229

Notes to Financial Statements

December 31, 2014

(in thousands of dollars)

#### 9 Endowments

	2014 \$	2013 \$
Giles Estate Fitch Jim and Nan Heggie Bergeron Estate Yates Cameroun Webster Anonymous Miller Aqueduct Foundation Sellars-St.Clair Hutchinson Nord	129 200 125 310 50 50 200 22 2 197 50 160	129 200 125 310 50 50 200 22 2 197 50 100

These endowments are included in restricted investments. Earnings from the above endowments are to be used for the purposes specified by the donors. The capital is permanently endowed to the Society. Income from endowments, net of expenses, totalling \$134 was recorded in 2014 (2013 - \$161).

# 10 Financial instruments and risk management

## a) Currency risk

Currency risk is the risk that the value of a financial instrument will fluctuate due to changes in foreign exchange rates. The Society is exposed to currency risk as a portion of investments are invested in foreign equities (note 4).

#### b) Interest rate risk

Interest rate risk is the risk that the value of a financial instrument will fluctuate due to changes in market interest rates. The Society is exposed to interest rate risk on bank indebtedness, short-term deposits and investments. Management frequently reviews the interest rates to mitigate risk and uses professional investment management services.

# c) Market and other price risk

Market and other price risk is the risk that the value of a financial instrument will fluctuate as a result of changes in market prices. The Society's investments are subject to market risk through its equity and fixed income investments. The Society mitigates this risk by diversifying its investments across asset classes and by using professional investment management services.

Notes to Financial Statements

December 31, 2014

(in thousands of dollars)

# 10 Financial instruments and risk management (continued)

#### d) Credit risk

Credit risk is the risk that one party to a financial instrument will fail to discharge an obligation and cause the other party to incur financial loss. The Society does not have a significant concentration of credit risk in any single party or group of parties. Accounts receivable are due primarily from several donors and British Columbia municipalities under animal control contracts.

## e) Liquidity risk exposure

Liquidity risk is the risk that an entity will encounter difficulty in raising funds to meet commitments associated with financial instruments. The Society is not exposed to significant liquidity risk.

There have not been any significant changes in risk exposure from prior years.

#### 11 Commitments

The Society has committed to operating leases on certain of its vehicles and properties. The lease payments are as follows:

	\$
2015 2016 2017 2018	640 336 224 71
	1,271

#### 12 Related party transactions

The Society receives grants annually from the SPCA Vancouver Hospital Trust Fund (the "Trust Fund") to provide funds for spay and neuter services, to provide emergency and ongoing care to ill, injured and destitute animals, whether stray or owned, and to promote public education encouraging responsible pet ownership. Some of the trustees of the Trust Fund are employees of the Society. Grants received in 2014 totalled \$38 (2013 - \$78).

## 13 Subsequent events

In 2013, the Society's board of directors gave interim approval for a facilities development and services plan, which stated that there was an urgent need to construct or substantially renovate a total of ten new animal community centres in the next eight to ten years with costs approximating \$50 million. This plan was contingent upon provincial government support. On February 15, 2015, the Government of British Columbia awarded the Society a grant of \$5 million to support the facilities development and services plan. The grant was received on March 31, 2015.

Schedule of Property, Buildings and Equipment

For the year ended December 31, 2014

Schedule A

(in thousands of dollars)

	_		2014
	Cost \$	Accumulated amortization \$	Net \$
Land Buildings Leasehold improvements including buildings on	3,517 15,294	- 8,010	3,517 7,284
unowned land Shelter and medical equipment Computer equipment and software	4,680 559 940	3,717 246 896	963 313 44
Furniture and equipment Vehicles Projects-in-progress	64 163 699	29 150	35 13 699
	25,916	13,048	12,868
			2013
	Cost \$	Accumulated amortization \$	Net \$
Land Buildings Leasehold improvements including buildings on	3,511 12,961	7,389	3,511 5,572
unowned land Shelter and medical equipment Computer equipment and software	4,680 407 940	3,523 193 815	1,157 214 125
Furniture and equipment Vehicles Projects-in-progress	62 163 1,986	21 138	41 25 1,986
-,   -9	24,710	12,079	12,631

Projects-in-progress are building and leasehold improvements that are being constructed.

Schedule of Post-Employment Benefits Payable

For the year ended December 31, 2014

Schedule B

(in thousands of dollars)

Information about the Society's post-employment benefit obligation is as follows:

	2014 \$	<b>2013</b> \$ (Restated - note 3)
Post-employment benefits payable - Beginning of year Current service cost Interest cost Benefits paid Plan amendment Actuarial gain	692 31 31 (23) (161) (6)	789 31 28 (33) - (123)
Post-employment benefits payable - End of year	564	692
Change in plan assets Employer contributions Benefits paid	23 (23)	33 (33)
Market value of plan assets - End of year		
Reconciliation of funded status Funded status - deficit	564	692
Accrued benefit liability	564	692
Components of expense Current service cost Interest cost	20 20	31 28
Post-employment benefits expense	40	59

The significant actuarial assumptions adopted in measuring the Society's accrued benefit obligation are as follows:

	2014 %	<b>2013</b> %
At beginning of year Discount rate Rate of compensation increase	4.50 2.00	3.70 2.00
At end of year Discount rate Rate of compensation increase	3.50 2.00	4.50 2.00

The most recent actuarial valuation was prepared by Mercer LLC as of December 31, 2014.